# An Introduction to Documentary Budgeting

(Revised 10/15/2010)

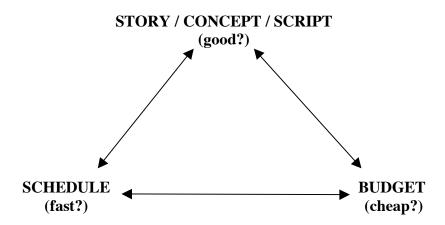
## By Robert Bahar

This article was originally published as "Don't Fudge on Your Budget: Toeing the Line Items" in the February 2006 issue of the International Documentary Association's Documentary magazine. It is based on a series of workshops presented by the author at Doculink meetings in Los Angeles, San Francisco and New York, at Film Independent and at UCLA.

A well thought-out budget is a clear plan for making a film. And a good budget reveals a lot about how a film is going to be made, what kind of story you'll be telling, what kind of crew you plan to use and what sort of equipment you've selected. But how do you prepare a budget that fits your documentary? This article provides a nuts-and-bolts primer on documentary budgeting.

## **Preparing to Create a Budget**

It is often said that there is a triangle of quality in production: the story itself, the production schedule and the production budget. Changes to one of the three "corners" of this triangle always affect the other two.



Thus, before you can think about your budget, you must keep about your story. What is the story you're trying to tell? Who are the characters? What elements will it require—Interviews? Archival research? Vérité? Narration? Re-enactments? Hybrid dramatic elements?

Then you must sketch out a schedule. How long will you research? When will shooting begin and how long will it take? What about editing and post-production? And are there any special constraints, such as a tight shooting window or an immovable delivery deadline?

Once you've drafted a schedule, try to list the key assumptions that you'll need to prepare the budget. How long will the film be? What tape, digital or film format will you use? How many people will be on your crew? How many "hats" will you wear yourself? What will your shooting ratio be? How much travel will be required? What deliverables will be needed?

With a description of the story, a draft schedule and a list of assumptions in hand, you're almost ready to start budgeting.

#### **Setting "The Finish Line"**

Before you start budgeting, you need to evaluate your goals and establish a "finish line". Do you want to write a budget that will enable you to create all of the materials to premiere your film at a major film festival? Or do you need a budget to create all of the deliverables for a specific broadcaster, either in the U.S. or worldwide? Do you want to include creating promotion materials or doing publicity? Are you planning for self-distribution? These decisions will have ramifications throughout your budget, and you need to know where "The Finish Line" is for your budget before you can begin.

"How can I make a budget if I don't know how much money I'll be able to raise?" While some filmmakers are lucky and persistent enough to raise the necessary funds before they begin, a vast number begin shooting or even editing while still fundraising. In these cases, you'll probably need *two* budgets. The first budget should include "full professional" rates and will be the budget that you'll submit to potential funders. The second should be the "bare bones" budget that you keep hidden in your desk drawer. This will be the absolute minimum amount of money needed to complete the project in a way that is acceptable to you, and might include calling in many favors and making certain compromises.

This article will focus on creating the "professional" budget. Once created, you can make a "bare bones" budget by reducing and deleting appropriate items.

#### **Software**

If you're savvy with spreadsheet programs like Microsoft Excel or Google Docs Spreadsheets you can create a budget quickly without any special software. If you prefer, specialized software packages are also available including EP Budgeting/Movie Magic, Gorilla Film Production Software and Showbiz Budgeting, just to name a few. Avoid using Microsoft Word for budgets. Long tables quickly become unmanageable, and it's hard to work with formulas in Word.

#### The Budget Topsheet

The topsheet is a one-page summary of the budget. It is usually generated automatically by the budgeting software or spreadsheet based on your detail budget.

As you can see in the sample, expenses are generally divided into two sections. "Above-the-line" costs include the so-called key creative costs such as the producer, director,

writer and actors (if any), and may also include the costs of rights required to make the project. "Below-the-line" costs normally include the hard production costs such as crew, equipment and services.

Budgets can be organized in a number of ways. For example, some place post-production in a separate section and some have an additional section for general overhead. Some prefer to see staff members listed within each department (Camera Crew listed under Camera Department, etc.) while others prefer to see all of the production staff in one place. If you're planning to submit your budget to a particular network or funder you may want to inquire whether they have a preferred format.

## The Detail Budget

Creating a detailed budget requires a lot of research. Every budget is different and you'll need to call potential crew, vendors, post-production facilities, hotels, airlines etc. for guidance and bids, and to start negotiating rates. The budget shown here is merely a sample. Please don't rely on these rates - you'll need to research rates for your specific project.

It is common practice to list some basic assumptions about the project above the actual budget. The sample budget shows that the project will be shot on HD using Sony's EX3 camera, that there will be two months of research, that 35 shooting days will be spread across 12 weeks, etc.

You'll notice that the sample budget includes a number of line items where no money is being spent. Normally, these "empty" or "zero amount" accounts would not be shown. They are included here, however, to make the sample budget more useful as a template, so that you don't forget anything when you begin making your own budget.

Let's examine the budget section by section:

**1000 Research**—This section includes money for the books, videos, meetings and other expenses required to research the project.

1100 Test Shoots/Fundraising Trailer—Networks and funders frequently expect to see a sample reel or "fundraising trailer" before considering a project. This section includes basic line items to cover a few shooting days and two weeks of editing. Depending on the particulars of the project, this section could be much more complex.

**2000 Directors, Producers, Writers**—These fees vary widely but should be reasonable for each person's experience level, production locale and overall budget level. Since many projects arise from a director's passion, some directors choose to accept a lower fee in order to get more "money on the screen." In this sample, a single filmmaker is serving as director/producer/writer and plans to spend about a year on the project.

On union projects, be sure you understand the terms of any applicable guild agreements that may affect these positions.

- **3000 Story & Other Rights**—If your project is based on a book, an article, a song or other copyrighted material, you may have to pay for the rights to make a documentary based on that material. Consult an attorney.
- **3100 Archival Photographs & Stills**—Research the sources for any still photographs that you plan to use. Will you need to hire a researcher? How much will it cost to get preview copies of photos and license the images that you select?
- **3200 Stock Footage & Film Clips**—As in section 3100, you must think through the costs of both researching and licensing material. The devil is in the details, and you'll need to carefully understand the pricing for each clip. For example, some archives charge a 30-second minimum, no matter the length of the clip that you use, and you must budget accordingly.
- **3300 Talent**—If you are planning to do re-enactments with actors or hire a narrator, you'll need to list them here. Depending on how well-known an actor is, rates can vary considerably. If you are working with union performers, be sure to follow the agreement that governs your project. And be especially cautious if you're preparing a project that includes shooting in a theater, concert hall or sports arena that falls under union jurisdiction. Thoroughly understand all such constraints before you begin to budget.
- **3400 Music**—Music rights can become both complicated and expensive. To control these costs in the sample, it is assumed that all of the music will be written specifically for the project by a composer. Many projects, however, must budget for licensing additional music rights and may require a music supervisor to manage all issues relating to music.
- **4000 Production Staff**—The composition of the crew and their rates can vary considerably. In the sample, the Director/Producer has decided to hire a production coordinator but do the rest of the producing herself. In this case, the shooting crew consists of a director of photography, sound recordist and production assistant. Keep in mind that while crew rates are certainly negotiable, it's best to maintain parity among different crew members.
- 4100 Editorial Staff—Given the great importance of editing to documentary-making, the money allocated for an experienced editor who is passionate about your story may just be the single most important line item in the budget. The editorial team usually includes an editor and an assistant. On low-budget projects, the director or an intern may perform some assistant functions, such as logging and capturing footage. While this can be a good cost-saving measure, be careful not to slow the editing process and be sure that you have access to a good tech support person in case problems arise.

In both of the staff sections above, the last line item is called "Personnel Taxes," also known as "Fringes." These are the costs that an employer must pay in addition to an

employee's salary and include Social Security, Medicare, federal and state unemployment insurance, workers' compensation and payroll service fees, if any. A payroll service can provide you with current rates and applicable cutoffs for the states where you'll be shooting, and can also process these payments. In the sample budget, these fees add up to about 21 percent. On union projects, there may be additional fringes. Check the terms of any applicable Guild agreements.

Beware: Some producers try to avoid paying fringes by classifying crew members as independent contractors. The IRS, however, has very specific rules about who can and cannot be classified as an employee, and most positions on a film crew are considered to be employees. Consult your attorney or accountant.

**5000–5800 Production Expenses**—These sections detail the camera, sound, lighting and grip equipment, the facilities and the services required to shoot the documentary. In some cases, long-term equipment rental costs on a doc can exceed the cost of purchasing equipment. In these cases, either the production may choose to buy the equipment and then re-sell it at the end of production, or a crew member may choose to buy it and rent it back to the production at a low rate. This can work out well for everyone, and the sample assumes that the Director/Producer bought the camera and the editing system and is renting them to the production. To protect itself and its funders, the production maintains a policy that the total rental in these cases cannot exceed 75% of the actual purchase price, and you'll see that a multiplier of 0.75 is used next to these items.

**5600 "Production Film & Lab"** covers videotape stock and/or hard drives used on-set. It would also include film stock and processing, although none is budgeted in this sample.

Take special note of line 5830, "Crew Meals." Production work is hard and nothing tells a crew that you respect their work and talent more than providing proper meals. I once line-produced a low-budget feature where we decided to serve hot breakfast in addition to lunch. The crew arrived early every day just to have breakfast! Sometimes a little money goes a long way.

**6000 Travel Expenses**—Travel expenses add up quickly and may be scrutinized by funders. Try to keep travel to a minimum and hire local crew whenever possible. When you must travel, research airfare and hotel rates meticulously and seek out advice from people who have shot in the location before.

"Per diems" allow crew members to pay for their own meals and expenses while traveling. Investigate your funders' rules carefully before budgeting per diems, however, as some do not allow them. The IRS also imposes limits on per diems, above which they may be subject to tax.

**7000–7700 Post-Production**—As problems arise during production, someone will invariably suggest that you can "fix it in post." But that can get expensive, fast. It might be better to think of post as the second half of a marathon. You can't afford to

carry too much baggage from the first half. You'll be best prepared for post by doing plenty of research before you even pick up a camera. Call your editor, online facility, colorist and sound designer. Talk to them about the intricacies of the camera that you'll be using, frame rate, time code, sync and delivery requirements. Do some tests. Discuss every detail that could get complicated later. These conversations will help you budget your post workflow, and may also lead to suggestions that will save you time and money during production.

Note that the cost of some elements of the post process depend in part on how much money you have. For example, should you spend 24 hours or 30 hours doing color correction? It depends on how slowly (and carefully) you want to go but also on what you can afford.

**8000 Insurance**—Film production is like war. Cars and property get damaged. People get hurt. You need insurance. There are a number of different kinds of coverage for film productions and the best way to assess your needs is to talk to several brokers who specialize in the entertainment industry. Note that some coverage, like workers' compensation, is required by law.

**9000 Office & Administrative Costs**—Most of these items are self-explanatory. Note that in order to rent a production office you may be required to provide an insurance certificate.

**9100–9200 Promotion, Publicity, Website**—The line items shown in the sample budget could certainly be increased, but keep in mind that some funders, especially broadcasters, won't allow these items as part of the production budget.

**9300 Professional Services**—Talk with your attorney ahead of time to estimate the cost of legal expenses. Unexpected legal services add up quickly.

**10000–10200 Other Required Items**—Professional publicity and production stills are critical to securing placement in press and film festival catalogs. Closed-captioning is required by a number of broadcasters.

Contingency—This is a buffer, typically between five and ten percent of the total budget. Production is unpredictable, and a contingency prepares you for the unexpected. This is a commonly accepted line item, but (as always) you should check your funder's guidelines. Some do not allow a contingency line in the budget. In these cases, you may have to adjust line items in the budget to be sure that you are prepared for the unexpected.

**Fiscal Sponsor Fee**—If your project is fiscally sponsored by a nonprofit organization (allowing you to receive grants, donations and funding from organizations or individuals that give monies only to a nonprofit), you probably have to pay an administrative fee to that organization. In the case of the sample budget, that fee is five percent.

## Now You're Done, Right?

Not quite. It's time to think about the big picture again. You've budgeted your film the way you'd like to shoot it, but can you actually raise the full amount that you've budgeted from investors, donors and foundations or from television sales or commissions? You may want create a short budget for the funds that you expect to raise to see what is possible.

Suppose you feel you can only raise \$250,000. What compromises can you make to reduce the budget but still maintain the project's initial vision? What kinds of deals can you get? Can you shoot for fewer days? Use a smaller crew? Eliminate travel? Shorten the edit period? Use different equipment?

As you can see, there is more research to be done and there are more careful judgment calls to be made. Those are the real essentials of good budgeting!

#### **Additional resources**

You can download a copy of this article and the accompanying excel template at <a href="http://doculink.org/resource.html">http://doculink.org/resource.html</a>. That page also contains a number of links to other resources within the documentary community.

The direct download links are:

http://www.doculink.org/Downloads/IntroDocBudgetBahar.pdf http://www.doculink.org/Downloads/DocSampleBlank.xls

For more details, a good place to start is the book *Film and Video Budgets* by Michael Wiese and Deke Simon. It has several sample documentary budgets and includes detailed explanations of the rationale behind each line item.

For a comprehensive discussion of music, footage, photo and story rights (and much more), check out Michael C. Donaldson's excellent book *Clearance and Copyright: Everything the Independent Filmmaker Needs to Know*.

For an interesting analysis of what makes documentaries expensive from The Center for New Documentary at the Graduate School Of Journalism, University Of California, Berkeley, check out the "Documentary Cookbook":

http://journalism.berkeley.edu/program/courses/dv/cookbook.html

For guidance on how much networks actually pay for documentaries, visit consultant Peter Hamilton's site:

http://documentarytelevision.com/

Film Budgeting Yahoo Group <a href="http://movies.groups.yahoo.com/group/FilmBudgeting/">http://movies.groups.yahoo.com/group/FilmBudgeting/</a>

#### About the author

Robert Bahar is the Emmy-award winning Producer/Writer of the documentary *Made in L.A.* (MadeinLA.com) which premiered on PBS' *POV* series and won an Emmy, the Sidney Hillman Prize for Broadcast Journalism and the Henry Hampton Award, among other prizes. The film, which was supported by ITVS, POV and the Sundance Institute Documentary Program, has screened at 80+ film festivals and at more than 500 community and faith-based screening events as part of a comprehensive community engagement campaign. Bahar produced and directed the award-winning documentary *Laid to Waste*, and has line-produced and production managed independent films including ITVS's *Diary of a City Priest*, which premiered at Sundance and *Pittsburgh*, starring Jeff Goldblum, which premiered at Tribeca. In addition, he is the Director/Co-Founder of Doculink (Doculink.org), an online community of over 3,000 documentary-makers, and has served on the Board of the International Documentary Association. He holds an M.F.A. from The Peter Stark Program at USC which he attended on a Jacob K. Javits Fellowship.

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Program: SAMPLE DOCUMENTARY BUDGET

Format: HD (Sony XDCAM EX3)

Producer/Director: Great filmmaker Research: 8 weeks Locations: Los Angeles, New York, Houston Prep: 6 weeks

Shoot: 35 days (over 12 wks)

Budget date: 10/15/2010 Wrap: 1 weeks

Edit: 20 weeks Total Post: 28 weeks TOTAL: 55 weeks

	ABOVE THE LINE	TOTAL BUDGET
1000	Pre-Production and Development	13,171
2000	Producing Staff	92,093
3000	Rights, Music & Talent	26,040
	TOTAL ABOVE THE LINE (A)	131,304

	BELOW THE LINE	TOTAL BUDGET
4000	Crew & Personnel	176,939
5000	Production Expenses	32,090
6000	Travel and related expenses	6,796
7000	Post-production	67,933
8000	Insurance	16,500
9000	Office & Administration costs	50,505
10000	Other Required Items	3,650
	SUB TOTAL	354,412
	TOTAL BELOW THE LINE (B)	354,412

SUBTOTAL (ATL + BTL)		485,716
CONTINGENCY	8.0%	38,857
FISCAL SPONSOR FEE	5.0%	26,229
GRAND TOTAL		550,802

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DISCLAIMER: THIS TEMPLATE IS DESIGNED AS A TEACHING TOOL AND IS BASED ON A SPECIFIC SET OF ASSUMPTIONS AND CHOICES REGARDING CAMERAS, SCHEDULE, ETC. IT IS DESIGNED TO BE USED AS A GUIDE FOR YOUR OWN RESEARCH & BUDGETING PROCESS BUT SHOULD NOT CONSIDERED EXHAUSTIVE. EVERY PROJECT WILL HAVE ITS OWN UNIQUE NEEDS. FOR DETAILS AND ADDITIONAL RESOURCES, PLEASE REVIEW THE ACCOMPANYING ARTICLE "AN INTRODUCTION TO DOCUMENTARY BUDGETING".

Special thanks to Producer Lisa Remington for reviewing a draft and providing feedback on this template.

#### ABOVE-THE-LINE:

	Pre-Production and Development	#	UNIT	Х	PRICE	TOTAL \$ COST
	RESEARCH					2,225
	Books	1	allow		250	
	Videos, screenings	1	allow		250	2
	Research Meetings (Advisors, potential staff, etc.)	1	allow		500	5
	Research Travel	1	allow		1,000	
1090	Misc Research	1	allow		225	2
1100	TEST SHOOTS / FUNDRAISING TRAILER					11,767
1110	DP	3	days		600	1,8
1120	Sound Mixer w/gear	3	days		550	1,6
1130	PA	3	days		150	4
1140	Travel & Location Expenses	1	allow		1,000	1,0
1060	Editor	2	weeks		2,000	4,0
1070	Post-Production/Graphics/Color for Trailer	1	allow		1,000	1,0
	Miscellaneous	1	allow		225	2
1099	Personnel Taxes (FICA, Medicare, FUI, SUI, payroll)	7,900	%		20.79%	1,6
	TOTAL					13,171
	Producing Staff	#	UNIT	Х	PRICE	TOTAL \$ COST
2000	DIRECTORS, PRODUCERS, WRITERS					92,093
2010	Director/Producer/Writer	1	flat		75,000	75,0
2011	Box Rental - Dir/Prod (56 wks @ \$50, \$1000 cap)	1	flat		1,000	1,0
2012	Expenses - Dir/Prod	1	allow		500	5
2020	Producer		flat		0	
2021	Box Rental - Prod		flat		0	
2022	Expenses - Prod		allow		0	
2030	Executive Producer		flat		0	
2030			-		0	
2031	Box Rental - Exec Prod		flat		0	
			flat allow		0	
2031 2032						
2031 2032 2040	Expenses - Exec Prod Writer		allow		0	
2031 2032 2040 2041	Expenses - Exec Prod Writer Box Rental - Writer		allow flat		0	
2031 2032 2040 2041 2042	Expenses - Exec Prod Writer Box Rental - Writer		allow flat flat		0	
2031 2032 2040 2041 2042 2089	Expenses - Exec Prod Writer Box Rental - Writer Expenses - Writer	75,000	allow flat flat allow		0 0 0	15,5
2031 2032 2040 2041 2042 2089	Expenses - Exec Prod Writer Box Rental - Writer Expenses - Writer Union and Guild Fees	75,000	allow flat flat allow %		0 0 0 0	15,:

	Rights, Music & Talent	#	UNIT	Х	PRICE	TOTAL \$ COST
3000	STORY & OTHER RIGHTS					500
	Story Rights		flat		0	
	Title Report	1	flat		500	ļ
	Miscellaneous	1	allow		225	
3100	ARCHIVAL PHOTOGRAPHS & STILLS					3,515
	Researcher (contractor)	0.6	weeks		1,400	
3120	Preview fees	1	allow		150	
	Shipping/messenger	1	allow		100	
	Stills licensing	10	stills		200	2,
	Stills duplication costs	1	allow		200	
	Miscellaneous	1	allow		225	
3200	STOCK FOOTAGE & FILM CLIPS					5,025
3210	Researcher (contractor)	1	weeks		1,400	
3220	Preview tape fees	1	allow		300	,
3230	Shipping/messenger	1	allow		300	
	Stock footage licensing	30	seconds		80	2,
	Stock footage transfer costs	1	allow		400	,
	Feature Film clip licensing		seconds		0	
	Feature Film clip transfer costs		seconds		0	
3290	Miscellaneous	1	allow		225	
3300	TALENT					0
3310	Union & Guild Performers		allow		0	
3320	Union Narrator		allow		0	
	Union & Guild Fees		allow		0	
3399	Personnel Taxes (FICA, Medicare, FUI, SUI, payroll)		allow		0	
	MUSIC/COMPOSER					17,000
3410	Composer (all-in package includes musicians, score, and recording session)	1	flat		17,000	17,
3420	Music Supervisor		flat		0	
	Add'l Music Rights (songs, etc.)		allow		0	
	Union and Guild Fees		%		0	
	TOTAL					26,040

#### BELOW-THE-LINE:

	Crew & Personnel	#	UNIT	Х	PRICE	TOTAL \$ COST
4000	PRODUCTION STAFF					86,588
	Line Producer					,
	Prep		weeks		1,600	
	Shoot		weeks		1,600	
	Wrap		weeks		1,600	
	Post		weeks		1,600	
4011	Box/Computer Rental - Line Producer (\$1k cap)		weeks		50	
4012	Unit Production Manager					
4012			weeks		1,100	
	Prep			-		
	Shoot		weeks	-	1,100	
	Wrap		weeks		1,100	
	Post		weeks		1,100	
4013	Box/Computer Rental - Line Producer (\$1k cap)		weeks		50	
4015	Associate Producer/Production Coordinator					
	Prep	4	weeks		900	,
	Shoot	12	weeks		900	
	Wrap	1	weeks		900	
4016	Box/Computer Rental - Prod Coord (\$1k cap)	17	weeks		50	
4020	Director's Assistant					
	Prep		weeks		600	
	Shoot		weeks		600	
	Wrap		weeks		600	
	Post - part time		weeks		250	
4021	Box/Computer Rental - Dir Asst (\$1k cap)		weeks		50	
4030	Director of Photography					
	Prep	1	days		675	
	Shoot	35	days		675	
	Travel	4	days		500	
	Post/Color timing	2	days		675	
						.,
4035	"B" Camera Director of Photography	0	days		600	
4040	Assistant Camera					
	Prep		days		400	
	Shoot		days		400	
	Wrap		days		400	
4060	Sound Recordist			$\vdash$		
	Prep	1	days		500	
	Shoot	20	days		500	
	Travel (none - hired locally in each city)	0	days		225	
4065	Add'l Boom Operator		days	-	400	
	Gaffer		days	$\vdash$	525	
	Hair/Makeup/Wardrobe Stylist w/kit			$\vdash$		
		10	days	$\vdash$	400	
	Production Assistant #1 (Prod Ofc.)	19	weeks		600	
	Production Assistant #2 (On-Set, Manages Media&Drives) Union & Guild Fees	37	days allow		175 0	
4000						

4100	EDITORIAL STAFF					90,351
	Editor					
	Prep/consult during shoot	1	week		2,500	2,50
	Edit period	20	weeks		2,500	-
	Post sound, online, color correction	1	weeks		2,500	
<i>4</i> 120	Assistant Editor					
7120	Setup edit room & system	1	weeks		1100	1,10
	Log/capture/ingest all footage	5	weeks		1100	5,50
	On-call - rest of edit period	20	days		220	4,40
	Post sound, online, color correction	8	weeks		1100	8,80
	Union & Guild Fees Personnel Taxes (FICA, Medicare, FUI, SUI, payroll)	74800	allow salary	-	<u> </u>	15,55
4199	reisonnel Taxes (FICA, Medicare, FOI, SOI, payron)	74000	Salary		20.7 9%	13,33
	TOTAL					176,939
	Production Expenses	#	UNIT	Х	PRICE	TOTAL \$ COST
	rioduction Expenses	π	ONIT	^	FINICE	101AL \$ 0031
	CAMERA					11,175
	Sony PMW-EX3 XDCAM EX HD Camcorder	1	allow	0.75	8320	
	32GB SxS PRO Memory Card (140 min)	4	cards	0.75	795	2,38
	Sony BP-U60 Lithium-lon Battery	4	batteries	0.75	250	75
	Field laptop w/built-in SxS card reader	1	allow	0.75	1200	90
	Carrying Case	1	allow	0.75	150	11
5021	Tripod	1	allow	0.75	750	56
	Cam pkg above assumes a maximum allowable rental of 75% purchase price; On-set drives are listed under 5600					
5030	"B" Camera pkg rentals	0	days		500	
	"B" Camera accessories	0	days		150	
5090	Miscellaneous	1	allow		225	22
5100	SOUND					2,785
	Sound equipment rentals	20	days		110	2,20
	Sound equipment purchases	0	allow		0	
	Batteries & Expendables	20	days		18	36
	Miscellaneous	1	allow		225	22
E200	LIGHTING & GRIP					3.925
	Lighting & grip package rental	35	daye		100	-,
	Expendables	33	days allow	-	200	
	Miscellaneous	1	allow		200	22
	STUDIO FACILITIES Studio facility rental		dayır	+	0	0
	Electricity & facility charges		days allow	+ +	0	
	Miscellaneous		allow		0	
5390						0
	SET DRESSING			1	0	
5400	SET DRESSING Set dressing for studio interviews		allow			
<b>5400</b> 5410	SET DRESSING Set dressing for studio interviews Miscellaneous		allow allow		0	
<b>5400</b> 5410 5490	Set dressing for studio interviews Miscellaneous					
<b>5400</b> 5410 5490 <b>5500</b>	Set dressing for studio interviews Miscellaneous WARDROBE		allow		0	0
<b>5400</b> 5410 5490 <b>5500</b> 5510	Set dressing for studio interviews Miscellaneous					0

5600	PRODUCTION FILM & LAB					1,725	
	Field Drives - LaCie Rugged Drives	6	1 TB Drives		250		1,
	(Assume max 4 hrs/~64 GB per day, 140 hrs total, need						
	2.5 TB total, x2 for mirror)						
5620	Tape Stock	0	tapes		0		
	Film Stock	0	feet		0		
	Sales tax on tape and film stock	0	\$		8.25%		
	Miscellaneous	1	allow		225		
0000	, moonaneed	•	<u> </u>				
5700	LOGGING + TRANSCRIPTIONS					5,880	
	Transcriptions	49	hours		120		5
	(Assume 35% footage are interviews to be transcribed)						
5720	Logging verite footage (PA1 in-house)	0	allow		0		
	LOCAL EXPENSES					6,600	
	Gas/Mileage check IRS rules	2500	miles		0.51		1
	Parking lots & fees	1	allow		400		
5830	Meals (Dir/Prod, DP, PA)	105	meals		18		1
	Add'l meals for days w/sound	20	meals		18		
	Add'l meals for days w/"B" cam and add'l PA	0	meals		18		
	Snacks/Craft Service	35	days		30		1
	Location Fees, Permits, Gratuities	1	allow		400		
	Loss, Damage & Repair	1	allow		1000		1
5890	Miscellaneous	1	allow		225		
							32,09
	Travel Travel	#	UNIT	X	PRICE		L \$ COST
	Travel  TRAVEL EXPENSES - NEW YORK	#	UNIT	X	PRICE	TOTA 3,593	·
	Travel  TRAVEL EXPENSES - NEW YORK  Airfare			X		3,593	L \$ COST
6010	Travel  TRAVEL EXPENSES - NEW YORK  Airfare  Dir/Prod, DP from LAX to NYC	2	roundtrip	X	500	3,593	L \$ COST
6010 6020	Travel  TRAVEL EXPENSES - NEW YORK  Airfare  Dir/Prod, DP from LAX to NYC  Add'l baggage fees for equipment			X		3,593	L \$ COST
6010	Travel  TRAVEL EXPENSES - NEW YORK  Airfare  Dir/Prod, DP from LAX to NYC  Add'l baggage fees for equipment  Hotel	2 2	roundtrip fees	X	500 150	3,593	L \$ COST
6010 6020 6030	TRAVEL EXPENSES - NEW YORK  Airfare  Dir/Prod, DP from LAX to NYC  Add'l baggage fees for equipment  Hotel  Dir/Prod, DP in NYC	2 2	roundtrip fees hotel nights	X	500 150 300	3,593	L \$ COST
6010 6020 6030 6040	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC  Incidentals & gratuities	2 2 4 2	roundtrip fees hotel nights days	X	500 150 300 60	3,593	L \$ COST
6010 6020 6030 6040 6050	Travel  TRAVEL EXPENSES - NEW YORK  Airfare  Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel  Dir/Prod, DP in NYC  Incidentals & gratuities  Local Transportation/Car Rental	2 2	roundtrip fees hotel nights	X	500 150 300	3,593	L \$ COST
6010 6020 6030 6040 6050	Travel  TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC  Incidentals & gratuities Local Transportation/Car Rental  Per Diem (includes travel days) check IRS rules	2 2 4 2 2	roundtrip fees hotel nights days days	X	500 150 300 60 200	3,593	L \$ COST
6010 6020 6030 6040 6050	Travel  TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod	2 2 4 2 2	roundtrip fees hotel nights days days	X	500 150 300 60 200	3,593	L \$ COST
6010 6020 6030 6040 6050 6060	Travel  TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC  Incidentals & gratuities Local Transportation/Car Rental  Per Diem (includes travel days) check IRS rules	2 2 4 2 2	roundtrip fees hotel nights days days	X	500 150 300 60 200	3,593	L \$ COST
6010 6020 6030 6040 6050 6060	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous	2 2 4 2 2 3 3	roundtrip fees hotel nights days days	X	500 150 300 60 200 58 58	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6090	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON	2 2 4 2 2 3 3	roundtrip fees hotel nights days days	X	500 150 300 60 200 58 58	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6090	TRAVEL EXPENSES - NEW YORK  Airfare  Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel  Dir/Prod, DP in NYC  Incidentals & gratuities  Local Transportation/Car Rental  Per Diem (includes travel days) check IRS rules  Dir/Prod  DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare	2 2 4 2 2 3 3 3	roundtrip fees hotel nights days days days allow	X	500 150 300 60 200 58 58 225	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6090 6000	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston	2 2 2 2 2 3 3 1	roundtrip fees hotel nights days days days allow	X	500 150 300 60 200 58 58 225	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6090 6010	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment	2 2 4 2 2 3 3 3	roundtrip fees hotel nights days days days allow	X	500 150 300 60 200 58 58 225	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6090 6000	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel	2 2 2 2 3 3 1	roundtrip fees  hotel nights days days allow  roundtrip fees	X	500 150 300 60 200 58 58 225	3,593	1 1
6010 6020 6030 6040 6050 6060 6090 6010 6020 6030	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston	2 2 2 2 3 3 1	roundtrip fees hotel nights days days days allow roundtrip fees hotel nights	X	500 150 300 60 200 58 58 225 400 150	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6090 6010 6020 6030 6040	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston Incidentals & gratuities	2 2 2 2 3 3 1 1	roundtrip fees  hotel nights days days days allow  roundtrip fees  hotel nights days	X	500 150 300 60 200 58 58 225 400 150 250 65	3,593	1 1
6010 6020 6030 6040 6050 6060 6010 6020 6030 6040 6050	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental  Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental	2 2 2 2 3 3 1	roundtrip fees hotel nights days days days allow roundtrip fees hotel nights	X	500 150 300 60 200 58 58 225 400 150	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6010 6020 6030 6040 6050	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules	2 2 2 2 3 3 3 1	roundtrip fees hotel nights days days days allow roundtrip fees hotel nights days	X	500 150 300 60 200 58 58 225 400 150 250 65 200	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6010 6020 6030 6040 6050	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod	2 2 2 2 3 3 1 1 2 2 2 2	roundtrip fees hotel nights days days days allow roundtrip fees hotel nights days days	X	500 150 300 60 200 58 58 225 400 150 250 65 200	3,593	L \$ COST
6010 6020 6030 6040 6050 6060 6010 6020 6030 6040 6050 6060	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP	2 2 2 2 3 3 1 1 2 2 2 2 4 2 2	roundtrip fees  hotel nights days days days allow  roundtrip fees  hotel nights days alloy	X	500 150 300 60 200 58 58 225 400 150 250 65 200	3,593	1 1
6010 6020 6030 6040 6050 6060 6010 6020 6030 6040 6050 6060	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod	2 2 2 2 3 3 1 1 2 2 2 2	roundtrip fees hotel nights days days days allow roundtrip fees hotel nights days days	X	500 150 300 60 200 58 58 225 400 150 250 65 200	3,593	1 1
6010 6020 6030 6040 6050 6060 6010 6020 6030 6040 6050 6060	TRAVEL EXPENSES - NEW YORK  Airfare Dir/Prod, DP from LAX to NYC  Add'I baggage fees for equipment  Hotel Dir/Prod, DP in NYC Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP  Miscellaneous  TRAVEL EXPENSES - HOUSTON  Airfare Dir/Prod, DP from LAX to Houston  Add'I baggage fees for equipment Hotel Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod, DP in Houston Incidentals & gratuities Local Transportation/Car Rental Per Diem (includes travel days) check IRS rules Dir/Prod DP	2 2 2 2 3 3 1 1 2 2 2 2 4 2 2	roundtrip fees  hotel nights days days days allow  roundtrip fees  hotel nights days alloy	X	500 150 300 60 200 58 58 225 400 150 250 65 200	3,593	L \$ COST

	Post-production	#	UNIT	Х	PRICE	TOTAL \$ COST
7000	EDITORIAL EQUIPMENT & FACILITY					13,975
7010	Final Cut Pro System, Monitors & Software	1	allow	0.75	4500	4,5
7020	RAM, FCP add-ons	1	allow	0.75	1000	1,0
	Edit system above assumes a maximum allowable rental					
	of 75% purchase price					
7030	Hard Drives/RAID 5 System	1	allow		2500	2,5
7050	Equipment Repair	1	allow		500	
	Technical Support	0	months		500	
7070	Edit room rental	7	months		600	4,2
7071	Edit parking spaces (x2)	7	months	2	75	1,0
	Miscellaneous	1	allow		225	í
7100	EDITORIAL SUPPLIES					1,933
	Edit office supplies	7	months		95	(
	Edit meals & snacks	7	months		95	(
	Edit gas & mileage	250	miles		0.51	,
	Blank DVD media for screeners, etc.	1	allow		250	
	Miscellaneous	1	allow		225	
1130	T-HISCHAITE GUS		anovi			'
7200	FORMAT CONVERSIONS					925
7210	Upconversions SD to HD (incl. stock)  Convert Archival to File for FCP	1	allow		700	
7220			-11		0	
	Downconversions HD to SD (incl. stock)		allow	<del>                                     </del>	525	
	PAL-NTSC transfers (incl. stock) Misc format conversions	1	allow allow		225	
	GRAPHICS & MOTION CONTROL			-	10.000	10,750
	Graphics & Titles Designer	1	flat		10,000	,
7220	Motion Control (still photographs)	3	hours		250	
	ONLINE EDIT					0
	Online Suite		hours		400	
7390	Miscellaneous		allow		225	
7400	COLOR CORRECTION					12,800
7410	Color Correction	32	hours		400	12,
7500	POST SOUND					21,500
7510	Sound design, edit, mix, layback (combined pkg)	1	flat		21,500	21,
7520	Voiceover Recording		hours		0	
7590	Miscellaneous		allow		0	
7600	OUTPUT					2,125
	Online Suite		hours		400	
	Output texted, color corrected HDCAM SR Master	1	allow		950	!
	Output textless, color corrected HDCAM SR Master	1	allow		950	
	Audio Layback		hrs		250	
7650	,		hrs		150	
	Miscellaneous	1	allow		225	
7700	TRANSFERS & DUPLICATION (DELIVERABLES)					3,925
	HDCAM SR Clones (Txtd & Txtlss)	2	tapes		700	•
	Downconversion to DBC (Txtd & Txtlss)	2	conversions		800	1,
	Digibeta (DBC) Clones (Txtd & Txtlss)	2	tapes		200	.,
	Beta SP copies NTSC	0	tapes		70	
	DVD Copies	100	dubs	+	3	
	copico	100	JUDJ			i

7800	SUBTITLING					0
	Translation & Subtitling	+	minute	1	14	-
7820		+	minute	1	···	
7020	<u> </u>	<del>                                     </del>	Himaco	$\dagger$		
	TOTAL					67,93
		<del></del>		· 1		·
	Insurance	#	UNIT	Х	PRICE	TOTAL \$ COST
2220		1		+		10 500
	INSURANCE Caparal Liability insurance package	1	-11014	+	2 500	16,500
	General Liability insurance package	1	allow	+	2,500	
	Errors & Omissions Insurance	1	allow	+	7,000	
	Equipment & Video/Negative Insurance	1	allow	+	4,500	
	Business Auto Liability Worker's Compensation	1	allow	+	1,500	
80501	Worker's Compensation	1	allow		1,000	1
	TOTAL					16,50
	TOTAL					10,50
	Office & Administration costs	#	UNIT	Х	PRICE	TOTAL \$ COST
	Unice & Administration costs	π	Ulan	+^+	FINIOL	IUIAL y CC.
იიიი	OFFICE/ADMIN	+		+ +		16,465
	Office Supplies	12	months	+ +	100	
	Photocopy & Fax	12	months	+ +	50	
	Postage	12	months	+	100	
	Telephone	12	months	+ +	75	
	Office Meals	12	months	+ +	120	
	Production Office Rental	12	months	+	750	
	Production Office Rental Production Office Parking Spaces (x3)	12	months	3	750	
	Loss, Damage & Repair	12	allow	1	1000	1
	Loss, Damage & Repair Miscellaneous	1	allow	+	225	
9090	Miscellaneous	+	allow	++		
9100	PROMOTION & PUBLICITY (excluded by some funders)	+		+		10,300
	Key Art Design (Graphic Artist)	1	flat	+	4500	
	Poster reproduction (offset printing)	1000	pieces	+ +	0.90	
	Postcards (4.25" x 6", 4-color both sides)	10000	pieces	+ +	0.90	
	Press Kits - design & production	1	allow	+ +	500	
	Stills Reproduction	0	allow	+	0	
	Publicist	1	allow	+ +	4,000	
31.5	Tublicisc	<b>†</b>	unov.	+	1,000	
9200	WEBSITE (excluded by some funders)			$\dagger$		8435
	Domain name	3	years	1	25	
	Hosting	36	months	1	10	
	Site Design & coding	1	allow	$\dagger$	8,000	
	Webmaster/maintenance	0	month	1	0,000	
				$\dagger$		
9300	PROFESSIONAL SERVICES					15,305
9310		1	allow	$\top$	7,000	
	Accounting & Bookkeeping Services	12	months	$\dagger$	600	
	Corporate Taxes for Single Purpose Corp	1	year		800	
	Copyright Registration	1	allow	1 1	55	
	International Currency Exchange Gain/Loss		allow	1 1	0	
.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,	1		1	250	
	Bank Charges	1	allow		230	1

Other Required Items	#	UNIT	Х	PRICE	TOTAL \$ COST
10000 PUBLICITY STILLS					1300
10010 Photographer	1	flat		1000	1,000
10020 Film, Processing, Prints	1	allow		300	
10100 CLOSED CAPTIONING					2,000
10110 Closed Captioning	1	allow		2,000	2,000
10200 ADDITIONAL REQUIRED ITEMS					350
10210 Transcription for "as-broadcast" cut	1	allow		350	350
10220 Continuity & spotting script		allow			C
TOT 11				•	
TOTAL					3,650
TOTAL TOTAL BELOW THE LINE					3,650 354,412
TOTAL BELOW THE LINE  TOTAL ABOVE THE LINE					
TOTAL BELOW THE LINE  TOTAL ABOVE THE LINE  TOTAL BELOW THE LINE					354,412
TOTAL BELOW THE LINE  TOTAL ABOVE THE LINE					354,412 131,304
TOTAL BELOW THE LINE  TOTAL ABOVE THE LINE  TOTAL BELOW THE LINE  SUBTOTAL	8.0%				354,412 131,304 354,412 485,716
TOTAL BELOW THE LINE  TOTAL ABOVE THE LINE  TOTAL BELOW THE LINE	8.0%			485716 524573	354,412 131,304 354,412 485,716